

Final List of the Seven Pre-Submitted Questions from WIPO Groups

Informal Meeting of the WIPO Coordination Committee
for the Presentations by Candidates for the Post of Director General of WIPO
January 27, 2026

The seven questions are listed in the order in which they will be asked to each candidate.

China

WIPO's Medium-Term Strategic Plan (2022-2026) will reach its conclusion this year. Could you please elaborate your specific plans and considerations for WIPO's development in the coming years, particularly regarding the capacity building of developing countries?

Central European and Baltic States (CEBS)

Education: What concrete measures would you envisage to strengthen intellectual property education and awareness, particularly among young people, students, and early stage innovators, in order to foster a positive and inclusive IP culture worldwide?

Central Asian, Caucasus and Eastern European Countries (CACEEC)

As WIPO Director General, what measures would you take to ensure equitable geographical representation of Member States in the International Bureau, and how would you leverage the full language diversity of the six UN languages to strengthen the inclusivity and effectiveness of the Organization, especially in terms of development of international registration systems?

African Group

Considering the complexities and dynamics of multilateral environment where agendas are shaped by uneven capacities and competing interests how will you, as WIPO DG, further institutionalize WIPO's role to drive a differentiated yet cohesive approach for Africa that: (1) recognizes countries' varied stages of development, (2) harnesses the continent's youthful demographic and creative industries, and (3) uses IP as a leapfrog strategy for sustainable and inclusive development? Please specify the mechanisms you will use, the milestones you will commit to within your first 24 months, and how you will measure impact beyond filings.

Group of Latin American and the Caribbean Countries (GRULAC)

Could you share your views on the impact of digital technologies — especially artificial intelligence — on the intellectual property system and IP rights holders, and on the role that WIPO should play, including from a normative perspective and in coordinating these issues with other organizations?

Group B

How do you plan to sustain, improve (including by utilization of the latest technologies), and promote usage of WIPO's international IP filing and registration systems, taking into account the need for a high level of technical skills in the organization and quality of services?

Asia and the Pacific Group (APG)

What is your vision for the global IP ecosystem, and how can it remain relevant and accessible to all Member States and their innovators and creators?

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